



PROJECT MANAGEMENT & SHUTDOWN SERVICES

DELIVERING SAFE, DISCIPLINED & COMMERCIALY CONTROLLED
INDUSTRIAL TURNAROUNDS ACROSS AFRICA



LEADING THE WAY

IN ASSET INTEGRITY MANAGEMENT & INDUSTRIAL SOLUTIONS

www.dgc-africa.com

SOUTH AFRICA

ZAMBIA

DEMOCRATIC REPUBLIC OF CONGO

MADAGASCAR

ZIMBABWE

SAUDI ARABIA



NORTHAM-PLATINUM HEARTH-STRICKLE FURNACE
RADIUS-13750
DRG-11362756-120-248-250-120-001

POWERING AFRICA'S INDUSTRIAL FUTURE

DGC AFRICA, a division of the Dickinson Group of Companies founded in 1910, is one of Africa's most experienced and trusted industrial partners. For over a century, the Group has supported the mining, metals, and mineral processing industries through periods of rapid growth and transformation.

Our mission is simple — to help clients execute complex industrial projects safely, efficiently, and profitably. We understand the pressures facing modern operators: unplanned downtime, tight budgets, limited shutdown windows, and stringent safety expectations.

By integrating project management, quantity surveying, and shutdown execution into one service platform, **DGC AFRICA** ensures that every project is delivered with precision, predictability, and performance.

We combine:

- A century of technical and managerial heritage
- Regional reach across sub-Saharan Africa
- Proven safety, quality, and commercial systems
- Teams with deep hands-on experience in heavy industry



Whether rebuilding a furnace, managing a multi-discipline shutdown, or executing a brownfield upgrade, **DGC AFRICA** provides end-to-end accountability — from planning and budgeting to commissioning and post-project review.



WHY PARTNER WITH DGC AFRICA

Industrial projects are defined by risk, complexity, and pressure. Choosing the right partner means protecting time, capital, and reputation.

DGC AFRICA offers a single, integrated solution that removes the friction between engineering, finance, and execution. Our teams blend field expertise with commercial discipline to manage scope, control cost, and deliver excellence.

CLIENTS BENEFIT FROM:

- **Predictable outcomes:** clear scope definition, disciplined planning, and transparent communication.
- **Commercial control:** real-time cost tracking and variation management.
- **Safety leadership:** ISO-aligned systems that deliver zero-harm performance.
- **Quality assurance:** rigorous inspection and test procedures for lasting reliability.
- **Regional capability:** operational strength across Africa's most demanding sites.

EVERY PROJECT IS APPROACHED
AS A PARTNERSHIP.
WE TAKE RESPONSIBILITY
FOR OUTCOMES, NOT JUST OUTPUTS
— **ENSURING THE RESULT**
STRENGTHENS BOTH THE CLIENT'S
OPERATION & REPUTATION





WHAT WE DO

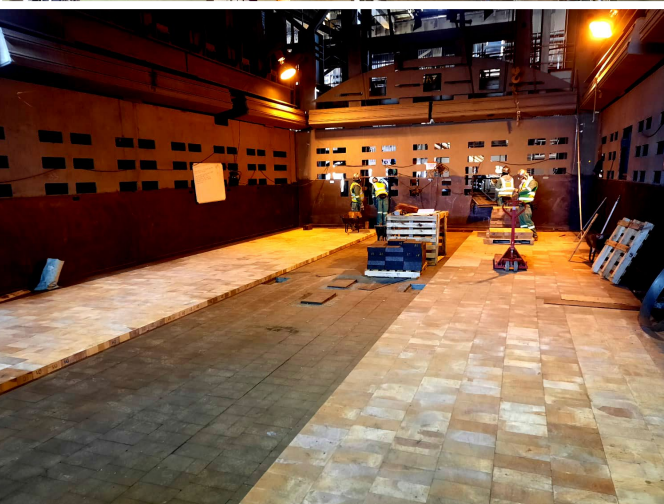
PROJECT MANAGEMENT & SHUTDOWN EXECUTION

DGC AFRICA's project management expertise extends beyond our own execution scope. We are frequently appointed to oversee multidisciplinary shutdowns and capital projects where other contractors — including industry peers — perform elements of the work. Acting as the client's principal interface, we coordinate schedules, enforce safety and quality standards, and ensure all parties align to a unified plan. This independent oversight provides a single point of accountability, reduces interface risk, and maintains consistent reporting across the project.

Industrial shutdowns and capital projects demand precision, structure, and relentless focus on timing. DGC AFRICA provides complete project management and shutdown services that transform complexity into control.

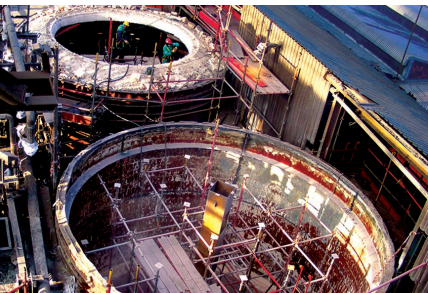


**WE MANAGE THE FULL LIFECYCLE
- FROM EARLY PLANNING THROUGH
EXECUTION TO CLOSE-OUT
- ENSURING EVERY ACTIVITY IS SCHEDULED,
COORDINATED, & VERIFIED
AGAINST MEASURABLE TARGETS**



OUR CORE SERVICES INCLUDE:

- **Front-End Planning:** project scoping, WBS development, risk assessment, resource planning, and scheduling.
- **Execution Management:** on-site coordination of mechanical, refractory, piping, and electrical disciplines.
- **Stakeholder Integration:** managing contractors, suppliers, and client teams under a unified framework.
- **Performance Control:** progress monitoring, daily reporting, and schedule optimization.
- **Post-Project Optimization:** commissioning support, lessons-learned sessions, and predictive maintenance planning.



**RESULTS DELIVERED:
SHORTER SHUTDOWNS,
IMPROVED RELIABILITY,
& REDUCED TOTAL LIFECYCLE COSTS**



QUANTITY SURVEYING & COST MANAGEMENT

Commercial control is the backbone of every successful project. Our Quantity Surveying (QS) and Cost Management services provide financial accuracy and transparency from conception through completion.

Our QS team works as part of the project core — forecasting cost, managing risk, and ensuring contractual alignment. We protect the client's investment by combining detailed analysis with real-time reporting, audit-ready transparency — essential for disciplined capital management and corporate governance.

OUR SCOPE INCLUDES:

- **Feasibility studies**, budgeting, and detailed cost estimation
- **Tender documentation** and bid evaluation
- **Contract drafting**, negotiation, and administration
- **Cash flow forecasting** and earned-value analysis
- **Variation and claims management**
- **Interim payment certification** and final account closure



**WITH DGC AFRICA, CLIENTS GAIN FINANCIAL CLARITY,
COST PREDICTABILITY, & AUDIT-READY TRANSPARENCY
- ESSENTIAL FOR CAPITAL DISCIPLINE & GOVERNANCE**

SAFETY MANAGEMENT



SAFETY DEFINES
WHO WE ARE.
EVERY TASK,
NO MATTER HOW
URGENT OR ROUTINE,
BEGINS WITH A
FOCUS
ON PROTECTING
PEOPLE & ASSETS



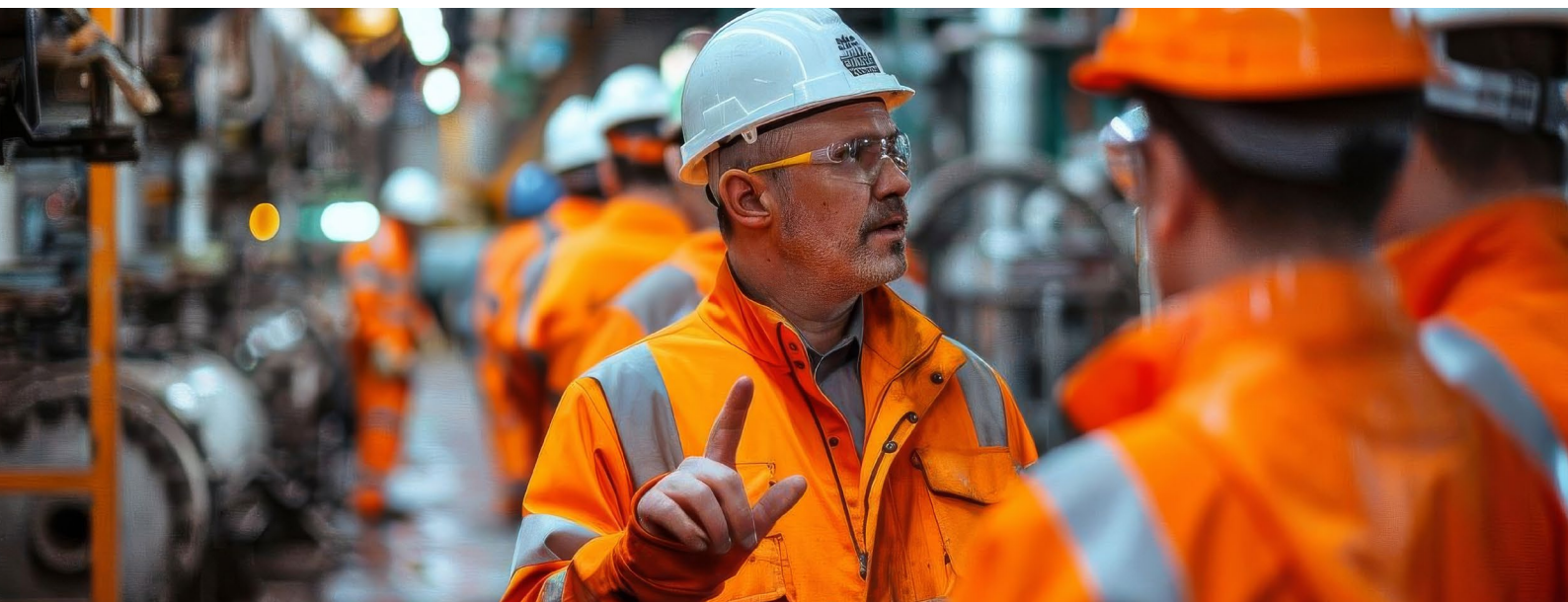
Our Health, Safety & Environmental (HSE) system aligns with ISO 45001 and is embedded in all planning and execution activities. We treat safety not as compliance, but as a culture — reinforced through leadership, communication, and example.

Our culture of safety begins in the boardroom and extends to every site — reinforced through visible leadership, training, and engagement.

KEY ELEMENTS OF OUR SAFETY APPROACH:

- Project-specific HSE plans and risk registers
- Permit-to-work, confined-space and high-risk activity procedures
- Behaviour-based safety programs and daily toolbox briefings
- Near-miss reporting, audits, and root cause analysis
- Continuous coaching and workforce empowerment

The outcome is measurable: fewer incidents, higher morale, and consistent productivity — protecting both people and performance.



QUALITY ASSURANCE & CONTROL

QUALITY IS NOT CHECKED AT THE END - IT IS BUILT INTO EVERY STAGE OF THE PROCESS

DGC AFRICA's QA/QC framework ensures that every component, weld, and installation meets specification, code, and client expectations.

Our QA/QC professionals provide structured inspection, documentation, and verification aligned with ISO 9001 standards. This approach reduces rework, prevents failures, and provides full traceability across the project lifecycle.

OUR QUALITY SERVICES COVER:

- **Project-specific Quality Plans** and Inspection & Test Plans (ITPs)
- **Material verification**, testing, and certification
- **Dimensional and visual inspections**
- **NDT, weld inspection**, and refractory installation audits
- **Complete documentation** and as-built records

We ensure that every project concludes with a complete, auditable quality record — strengthening client assurance and regulatory compliance.



TECHNICAL & EXECUTION CAPABILITIES

DGC AFRICA's technical strength lies in the integration of multiple disciplines under one accountable management team. Our personnel bring decades of regional experience, supported by modern tools, mobile supervision, and strategic partnerships with OEMs and EPCs.

WE DELIVER:

- Furnace rebuilds and upgrades
- Refractory demolition, removal and installation
- Cooling element replacement and pipework systems
- Structural, Mechanical, Piping & Platework (SMPP) projects
- Electrical and instrumentation installations
- Industrial cleaning, and vacuumation
- Catalyst handling and reactor services
- Heavy lifting, rigging, and engineered transport

OUR MULTIDISCIPLINARY CAPABILITY ENABLES COMPLETE PROJECT DELIVERY - REDUCING INTERFACES, ENHANCING COMMUNICATION, & ENSURING CONSISTENCY FROM CONCEPT TO COMPLETION

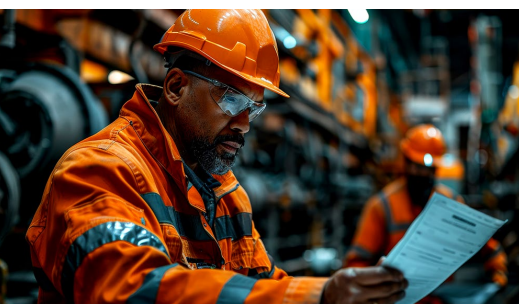


INDUSTRIES SERVED

DGC AFRICA operates across the full spectrum of industrial sectors, offering tailored expertise and local delivery in challenging environments.

WE SERVE:

- **Mining & Metallurgy:** Copper, Cobalt, Nickel, and PGM operations
- **Cement & Lime:** Kiln and cooler rebuilds, lining installations
- **Oil, Gas & Petrochemical:** Turnaround planning, plant maintenance, and inspection
- **Power Generation:** Boiler and turbine maintenance, auxiliary system overhauls
- **Fertiliser & Chemical Processing:** Reactor maintenance and equipment replacement
- **Manufacturing & Heavy Industry:** Fabrication, installation, and asset reliability projects



OUR CROSS-SECTOR EXPERIENCE ALLOWS US
TO APPLY BEST PRACTICES LEARNED
FROM ONE INDUSTRY TO ANOTHER
- DRIVING CONTINUAL IMPROVEMENT & INNOVATION



OUR VALUE PROPOSITION

Choosing **DGC AFRICA** means gaining a partner defined by reliability, transparency, and accountability. We deliver projects that not only meet scope, time, and cost targets, but strengthen our clients' long-term performance and safety record.

OUR PROMISE IS BUILT ON:

- **Reduced Downtime:** through meticulous planning and efficient execution.
- **Improved Asset Reliability:** by combining quality workmanship with technical expertise.
- **Financial Discipline:** transparent cost control from start to finish.
- **Safety & Compliance:** ISO-aligned systems with zero-tolerance for risk.
- **Enduring Partnerships:** grounded in trust, communication, and performance.

**AT DGC AFRICA, SUCCESS IS NOT DEFINED BY PROJECT COMPLETION ALONE
- IT IS MEASURED BY THE RESILIENCE & PROFITABILITY
OF OUR CLIENTS' OPERATIONS FOR YEARS TO COME**



BUILDING AFRICA'S FUTURE – ONE PROJECT AT A TIME

For more than a century, **DGC AFRICA** has been part of Africa's industrial story. We take pride in helping our clients build, maintain, and strengthen the continent's most critical infrastructure.

Each project is a testament to our core philosophy: discipline, integrity, and excellence in execution.



WE DELIVER CONFIDENCE
– NOT ONLY THAT THE WORK WILL BE COMPLETED,
BUT THAT IT WILL ENDURE

Contact us to discover how **DGC AFRICA** can manage your next shutdown or capital project – safely, efficiently, and with uncompromising control.





OUR OFFICES

CONTACT US to learn how DGC can help transform your operations and deliver sustainable competitive advantage.

E contactus@dgc-africa.com

DGC INTERNATIONAL

E International@dgc-africa.com

3rd Floor, Ebene Skies
Rue de L'institut
Ebene, Republic of Mauritius

DGC ZAMBIA

T +260 761 83 2470

Plot 1035-1037, Shop 1,
Blantyre Road, Light Industrial Area,
Kitwe, Zambia

DGC MADAGASCAR

T +261 32 112 2122

Lot Ivx 30 Bis Ankazomanga rue
Dr Raseta Antananarivo, 101,
Madagascar

DGC SOUTH AFRICA

T +27 16 421 3720

10 Smuts Avenue,
Vereeniging,
1930, South Africa

DGC DEMOCRATIC REPUBLIC OF CONGO

T +243 8996 49 493

KOLWEZI OFFICE
118 Avenue Kalima, Quartier Mutoshi,
Commune Manika / Kolwezi

LUBUMBASHI OFFICE

199 Avenue Mubanzo Quartier;
Golf Malela. Commune Lubumbashi,
Province du Haut-Katanga, République
démocratique du Congo

DGC ZIMBABWE

T +263 772 514 480

311 Esap Way,
Willowvale
Harare, Zimbabwe



OVER A CENTURY OF SERVICE. A FUTURE BUILT ON ENGINEERED RESILIENCE.



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